

**Nancy M. Bolt**  
**Colorado Department of Education**  
**Colorado State Library**  
**201 E. Colfax Avenue**  
**Denver, CO 80203**  
**(Phone) (303) 866-6900**  
**(Fax) (303) 866-6940**  
**(Email) nbolt@csn.net**

**Education:** Masters in Library Science, University of Missouri, Columbia, 1970.

Bachelor of Science in Secondary Education, history and social studies major, Southeast Missouri State College, 1968

**Professional**

**Experience:** Assistant Commissioner of Libraries and Adult Services, Colorado Department of Education. (Colorado State Librarian, Colorado State Library, 1987 to present)

*Supervise State Library program areas of Library Development (school, public, and academic), State Publications, Institutions, Blind and Physically Handicapped, Literacy, Adult Basic Education, English as a Second Language, GED, and LSCA. Responsible for state budget of \$3.2 million, and LSCA budget of \$1.6 million. Work with legislature and library constituent groups.*

*Exercised leadership in:*

- \* *establishment of graduate library education through Emporia State University.*
- \* *development of Access Colorado Library and Information Network*
- \* *placement of school media specialists on state school accreditation teams.*
- \* *establishment and staffing of the Colorado Center for the Book*
- \* *advocacy for Telecommunication discounts for schools and libraries.*
- \* *creation of Colorado Library, Education and Health Telecommunications Coalition.*

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Owner/President, JNR Associates (Library Consultant), 1982 to present

**Selected contracts:**

*\*Statewide study of networking and interlibrary cooperatives for the Florida State Library, 1994.*

*\*Statewide facilitation of a five year long range plan for the Florida State Library, 1996.*

Development of Standards for Public Libraries:

*\*Founder and member of the Public Library Association's New Standards Task Force to develop new standards for public libraries.*

*\*Chair of the Ohio Library Association, Library Development Committee charged with development of new standards for Ohio public libraries. Standards completed Fall, 1986.*

*\*Presentation on "New Standards for Public Libraries" delivered to 12 library associations in 1983-84.*

Continuing Education/Staff Development:

*\*Co-director of study "Needs of State Library Agencies in Continuing Education" for the Continuing Library Education Network and Exchange (CLENE), 1982.*

*\*Statewide continuing education needs assessment:*

*Maryland (participant in planning), 1981*

*Iowa (coordinator of project), 1986*

Marketing:

*\*Library Administrative Management Association (LAMA), preparation of prototype workshop, "Getting on the Air," advising libraries how to obtain radio and television air time, 1983-1984.*

*\*Designed and conducted workshop on "Marketing for Public Libraries," Connecticut State Library, 1985.*

---

Branch Chief, Public Library Development and Services, Maryland State Department of Education, 1979-1982.

*Supervised all library development staff in the areas of planning and evaluation, information and referral, building and construction, services to institutions, service to the disadvantaged, continuing education, and the Library for the Blind and Physically Handicapped. Responsible for statewide statistical surveys and analysis. Chaired statewide committee to prepare long-range plan for all Maryland libraries (public, school, academic, and special), Maryland Plan for Libraries, 1981-1986. Managed Public Library Branch budget of \$600,000. Managed Federal LSCA budget of \$1.2 million. Supervised state aid program of \$10 million. Served as member of State Library Resource Center Advisory Committee on statewide automated network and services to state government. Served as trustee liaison for state activities.*

**Professional****Associations:** \*American Library Association

Member since 1970

Member, Office of Information and Technology Policy, 1995-1997

Member, Committee on Program Evaluation and Support, 1994-1996

Member, ALA Executive Board, 1990-1994

Member, ALA Council, 1985-1994

Member, Statagic Long-range Planning Committee, 1984-1986

Member, ALA Planning Committee, 1986-present

\*Association of Specialized and Cooperative Library Agencies  
President, 1997-1998

\*Public Library Association

President, 1983-1984

Member, Board of Directors, 1979-1982

Member, Executive Committee, 1982-1985

Member, Goals, Guidelines, and Standards Committee, 1978-1982

Editor, Public Libraries, 1974-1977

Founder and member, New Standards Task Force, 1984-1986

\*American Library Trustee Association

Member, Board of Directors, 1984-1985

\*Junior Members Round Table

President, 1975-1976

Editor, JMRT Footnotes, 1971-1973

\*Colorado Library Association

Member, CLA Legislative Committee, 1987 -

**Awards:** Colorado Librarian of the Year, 1991

**Publications:** Monthly column in Centennial Libraries, 1987-

Workpages for the PLA Planning Process, 1990

State Library of Florida

The CAMEO Handbook: Community Analysis Methods & Evaluative Option,  
1993

Virginia State Library &amp; Archives

CC Locket 97-21  
JR

# Stone County Library

P.O. Box 225  
South Side Square  
Galena, Missouri



Ph: 417-357-6410  
Fax: 417-357-6695

August 11, 1997

Mr. Reed Hundt, Chairman  
Federal Communications Commission  
1919 M Street  
Washington, DC 20554



RECEIVED

AUG 20 1997

FEDERAL COMMUNICATIONS COMMISSION  
OFFICE OF THE SECRETARY

Dear Mr. Hundt:

It is with great pleasure that the Missouri Public Library Directors Group submits the name of Mrs. Annie Busch for the Universal Service Administrative Company Board of Directors. Mrs. Busch's experience in both libraries and telecommunications makes her an ideal candidate to represent us on this board. Her resume and other endorsement letters follow under separate cover.

Thank you for considering Mrs. Busch for the USAC Board of Directors.

Sincerely,

A handwritten signature in cursive script, appearing to read "David Doennig".

David Doennig  
Chairman,  
Missouri Public Library Directors

Ca Docket 97-21

National Cable Television Association

Decker Anstrom  
President &  
Chief Executive Officer

1724 Massachusetts Avenue, Northwest  
Washington, D.C. 20036-1969  
202 775-3651 Fax: 202 775-3695

August 8, 1997



RECEIVED

AUG 20 1997

FEDERAL COMMUNICATIONS COMMISSION  
DEPT. OF COMMERCE

The Honorable Reed E. Hundt  
Chairman  
Federal Communications Commission  
1919 M Street, N.W., Room 814  
Washington, D.C. 20554

Dear Chairman Hundt:

The creation of the Universal Service Administrative Company ("USAC") board constitutes a significant step toward achieving the competitive neutrality of the Universal Service Fund. We are hopeful that the Board's composition will ensure that the resources collected through the Universal Service Fund mechanisms will be administered in a cost-effective and competitively neutral manner.

We applaud the FCC's decision to include a designee from the cable industry as member of the USAC board, and NCTA nominates Lisa Rosenblum to represent the cable industry on this important board.

Ms. Rosenblum is Senior Vice President of Regulatory and Legal Affairs of the Telephony and Data Services division of Cablevision Systems Corporation and has extensive experience in telecommunications from her roles in the private and public sectors. Prior to joining Cablevision, Ms. Rosenblum distinguished herself as a leader in the telecommunications industry through her career at the New York PSC ("NY PSC"). During her tenure a Commissioner and Deputy Chair of the NY PSC, Ms. Rosenblum played a pivotal roll in establishing pro-competitive policies for the telecommunications, electric, and gas industries in the State of New York. As Chair of the Communications Committee of the National Association of Regulatory Utilities Commissioners, Ms. Rosenblum led the states' efforts on the Telecommunications Act of 1996 ("the Act"), and represented the interests of state commissions before the FCC during the early stages of implementing the Act.

Based on her extensive qualifications and experience, the cable industry is pleased to nominate Ms. Rosenblum as the cable industry's representative to the USAC board. We look forward to continuing to help the FCC in any way we can to implement the new universal service support mechanisms.

Sincerely,

Decker Anstrom

**LISA ROSENBLUM**  
**Senior Vice President, Regulatory & Legal Affairs**  
**Telephony & Data Services**  
**Cablevision Systems Corporation**  
**Woodbury, NY 11797**

Lisa Rosenblum serves as Senior Vice President of Regulatory and Legal Affairs of the Telephony and Data Services division of Cablevision Systems Corporation. Ms. Rosenblum directs regulatory initiatives, legal and compliance issues for Cablevision Lightpath, the company's telephone subsidiary, as well as for Cablevision's cable modem and video-on-demand services.

Ms. Rosenblum joined Cablevision following her position as Commissioner and Deputy Chair of the New York State Public Service Commission where she focused on telecommunications and competitive policies. During Ms. Rosenblum's tenure, the Commission adopted a comprehensive framework for local telephone competition and competitive policies with respect to the electric and gas industries in New York.

Ms. Rosenblum also chaired the Communications Committee of the National Association of Regulatory Utility Commissioners (NARUC). In this capacity, she represented the interests of state commissions before Congress and the FCC, and led the states' efforts on the Telecommunications Act of 1996.

Ms. Rosenblum was an advisor on Telecommunications Policy in the Czech Republic and Poland as part of the State Department delegation; a contributor to the 1994 National Governor's Association Report on Telecommunications; and an Editor and Coordinator of the Governor's "New York Telecommunications Exchange Report" in 1993.

Ms. Rosenblum holds a J.D. from the Connecticut School of Law, where she served as an editor of the Law Review, and a B.A., Cum Laude, in History from Yale University, where she was captain and number one player of the Yale women's varsity tennis team.

Cablevision Systems Corporation and its affiliates serve more than 2.9 million cable television customers in 19 states and, through its wholly owned subsidiary, Rainbow Programming, manages entertainment, news and sports programming services including majority ownership of Madison Square Garden, the NY Knicks and Rangers. Cablevision Digital Data Services provides telephone service to more than 15,000 business access lines on Long Island and is introducing Optimum Online, a new and innovative content based internet service in its Long Island and Connecticut service territory.



1724 Massachusetts Avenue, Northwest  
Washington, D.C. 20036-1969

## F A X C O V E R S H E E T

**DATE:** August 20, 1997

**TO:** Lori Wright, FCC  
Universal Service Branch 202-418-7361

**FROM:** Teresa Pitts

**RE:** Cable's Nomination of  
Lisa Rosenblum to the USAC board

Number of pages including cover sheet:   3  

### ***Message***

Here's the copy of our letter, which was filed with the Secretary's office of the FCC. If you have any questions please don't hesitate to call 202-775-3682.

Teresa Pitts

[REDACTED]

cc Docket 97-21  
10.1997 8.1.1.1  
from: BRAD

**BEFORE THE  
FEDERAL COMMUNICATIONS COMMISSION  
Washington, D.C. 20554**

**RECEIVED**

**AUG 20 1997**

FEDERAL COMMUNICATIONS COMMISSION  
OFFICE OF THE SECRETARY

**In the Matters of**

**Changes to the Board of Directors of the  
National Exchange Carrier Association, Inc.**

**Federal-State Joint Board on Universal Service**

**CC Docket No. 97-21**

**CC Docket No. 96-45**

**NOMINATION OF THE  
NATIONAL ASSOCIATION OF REGULATORY UTILITY COMMISSIONERS  
FOR MEMBERSHIP ON THE BOARD OF DIRECTORS FOR THE UNIVERSAL  
SERVICE ADMINISTRATIVE COMPANY**

**CHARLES D. GRAY  
General Counsel**

**JAMES BRADFORD RAMSAY  
Assistant General Counsel**

**National Association of  
Regulatory Utility Commissioners**

**1100 Pennsylvania Avenue  
Post Office Box 684  
Washington, D.C. 20044**

**(202) 898-2200**

**August 15, 1997**



**BEFORE THE  
FEDERAL COMMUNICATIONS COMMISSION  
Washington, D.C. 20554**

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<b>In the Matters of</b>	)	
	)	
<b>Changes to the Board of Directors of the</b>	)	<b>CC Docket No. 97-21</b>
<b>National Exchange Carrier Association, Inc.</b>	)	
	)	
<b>Federal-State Joint Board on Universal Service</b>	)	<b>CC Docket No. 96-45</b>
<hr/>	)	

**NOMINATION OF THE  
NATIONAL ASSOCIATION OF REGULATORY UTILITY COMMISSIONERS  
FOR MEMBERSHIP ON THE BOARD OF DIRECTORS FOR THE UNIVERSAL  
SERVICE ADMINISTRATIVE COMPANY**

Pursuant to the Federal Communications Commission's ("FCC" or "Commission") August 1, 1997 Public Notice DA 97-1561, the National Association of Regulatory Utility Commissioners ("NARUC") respectfully submits this nomination for membership on the Universal Service Administrative Company's ("USAC") 17 member Board of Directors.

In support of this request, NARUC states as follows:

**I. Description of NARUC's Interests and Representational Role**

**NARUC has long been recognized by Congress, the Courts, and the FCC as the proper party to represent the collective interests of the State regulatory commissions.**

Both the FCC's August 8, 1997 notice and the underlying "Report and Order and Second Order on Reconsideration" (FCC 97-87-253 (Rel. July 18, 1997) expressly contemplate the appointment of "one director to represent state telecommunications regulators." The Notice states that "members of ...non-industry groups are encouraged to nominate for each Board seat, a candidate who possesses substantial experience in, and knowledge of telecommunications." NARUC is the appropriate body to nominate the director to represent state regulators.

**NOMINATION OF ALLAN THOMS TO THE USAC BOARD OF DIRECTORS**

**- 2 -**

Founded in 1889, NARUC's members include those governmental bodies responsible for regulating carriers and utilities in all fifty States, the District of Columbia, Puerto Rico, and the Virgin Islands. NARUC's mission is to improve the quality and effectiveness of public utility regulation in America. Specifically, NARUC is composed of, inter alia, State and territorial officials charged with regulating telecommunications common carriers within their respective borders. These officials have the obligation to assure that communications services and facilities required by the public convenience and necessity are established, and that service is furnished at just and reasonable rates.

NARUC's responsibilities are nationwide and involve a broad spectrum of regulatory problems and responsibilities unique to it as an organization. In statutory language of the Congress, NARUC is "the national organization of the State commissions" responsible for economic and safety regulation of the intrastate operation of carriers and utilities. Indeed, NARUC is the organization designated by Congress to nominate State Commission representatives to all the FCC Federal State Joint Boards and Conferences, including the Board charged with implementing the provisions of the 1996 Act governing the USAC Board of Directors activities. Moreover, Federal courts have long recognized that the NARUC is a proper party to represent the collective interests of the State regulatory commissions. See, for example, *United States of America v. Southern Motor Carrier Rate Conference, et al.*, 467 F.Supp. 471 (N.D. Ga. 1979), *aff.* 672 F.2d 469 (5th Cir. Unit "B" 1982); *aff. en banc*, 702 F.2d 532 (5th Cir. Unit "B" 1983, *rev'd*, 471 U.S. 48 (1985). See also *Indianapolis Power and Light Co. v. Interstate Commerce Commission*, 587 F.2d 1098 (7th Cir. 1982); *Washington Utilities and Transportation Commission v. FCC*, 513 F.2d 1142 (9th Cir. 1976).

**NOMINATION OF ALLAN THOMS TO THE USAC BOARD OF DIRECTORS****- 3 -****II. NARUC Nomination For USAC Board Membership****A. NARUC's Nomination**

In accordance with Section 25 of NARUC's "Policy Governing Committees and Representatives" [As Adopted by the 97th NARUC Annual Convention on November 20, 1985 (Convention Proceedings, pages 365-367) and amended November 14, 1990, and November 20, 1996], NARUC's current President, the Honorable Bruce B. Ellsworth, a Commissioner with the New Hampshire Public Utilities Commission, nominates the following as NARUC representative to the USAC Board of Directors:

**The Honorable Allan T. Thoms**, the Chair of the Iowa Utilities Board and an active member of NARUC's Communications Committee.

**B. Contact Information:**

The contact information for Mr. Thoms is as follows:

Chairman Allan T. Thoms  
Iowa Utilities Board  
Lucas State Office Building  
Des Moines, Iowa 50319

Commission Telephone: 515.281.5979

Direct Line Phone: 515.281.5167

Fax: 515.281.8821

Internet Address: athoms@max.state.ia.us

**C. Biographical Information:**

Since his appointment in April of 1995, Mr. Thoms has been the Chairman of the Iowa Utilities Board. Under his Chairmanship, in addition to dealing with the traditional State telephony regulation issues, the Iowa commission has been very active before the FCC.

# **NOMINATION OF ALLAN THOMS TO THE USAC BOARD OF DIRECTORS**

**- 4 -**

Commissioner Thoms also continues to be an active and contributing member of both the NARUC Communications Committee and the NARUC Executive Committee.

Mr. Thoms, a native of Berlin, Wisconsin, graduated from the University of Iowa College of Law. Before coming to the Utilities Board, he was employed in a wide range of positions with significant responsibilities, including employment at the Davenport Bank & Trust Company, first, as an Assistant Trust Officer, from 1965-68, and later as a Vice President, from 1968-79. In 1974, he was elected the Mayor of Dubuque, Iowa and served as a Dubuque City Councilman from 1972-75. From 1979-82, Mr. Thoms was President of Rowley Interstate Transportation Company. While President of Rowley, he also served as President of the Dubuque Area Chamber of Commerce from 1980-81. Starting in 1982, he became the Senior Vice President of Dubuque Packing Company, and from 1989 to 1990 served as the Chief of Staff to Governor Terry Branstad. In 1990, Mr. Thoms became the Director of the Iowa Department of Economic Development and the Acting Executive Director of Wallace Technology Transfer Foundation. In 1994, he left both these positions to become the Vice President for Advancement for University of Dubuque, a position he held until taking on the chair of the Iowa Utilities Board in April of 1995.

A fax copy of Chairman Thom's professional biography is attached as Appendix A.

## **D. Required Service:**

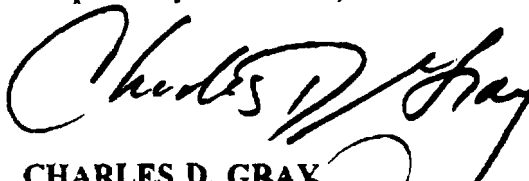
Both the Notice and the NECA Governance order [footnote 121] require nominations to be filed with "both the Secretary and the Chairman of the Federal Communications Commission, 1919 M Street, N.W., Washington, D.C. 20554."

**NOMINATION OF ALLAN THOMS TO THE USAC BOARD OF DIRECTORS****-5-**

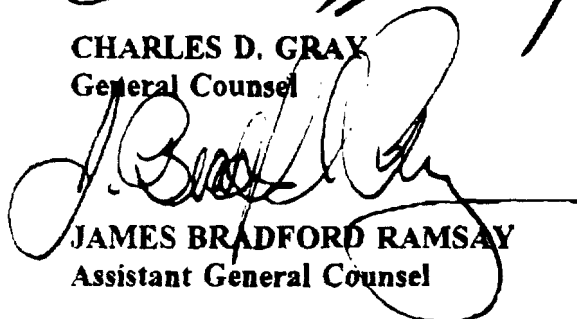
The under-signed hereby certify

- (1) that service by hand-delivery to the offices of both the FCC Secretary and Chairman will be completed this 15th Day of August 1997 before 5:30 p.m. eastern standard time; and
- (2) that Commissioner Thoms has agreed to actively participate in good faith as a member of this USAC Board of Directors.

Respectfully submitted,



**CHARLES D. GRAY**  
General Counsel



**JAMES BRADFORD RAMSAY**  
Assistant General Counsel

**National Association of  
Regulatory Utility Commissioners**

**1100 Pennsylvania Avenue  
Post Office Box 684  
Washington, D.C. 20044**

**(202) 898-2200**

**August 1, 1997**

**NOMINATION OF ALLAN THOMS TO THE USAC BOARD OF DIRECTORS****- 6 -****APPENDIX A****ALLAN T. THOMS**

Allan T. Thoms has served as Chairman of the Iowa Utilities Board since his appointment in April 1995 for a term extending to 2001. He is a member of the Committee on Communications and the Executive Committee of the National Association of Regulatory Utility Commissioners. He is Chairman of the U S WEST Regional Oversight Committee which oversees U S WEST's operations in its 14-state service area.

At the time of his appointment, Thoms announced his resignation from the University of Dubuque where he held the position of Vice President for Advancement.

Thoms is no stranger to state government. He was Director of the Iowa Department of Economic Development from 1990 to 1994 and again from 1986 to 1989. He also served as Chief of Staff to Iowa Governor Terry E. Branstad (1989-1990).

Past professional experience includes: Senior Vice President, Treasurer, and Chief Administrative Officer of Dubuque Packing Company (1982-1988); President, Rowley Interstate Transportation Company (1979-1982); Vice President and Trust Officer and Commercial Lending Officer, Dubuque Bank and Trust Company (1988-1979); and Assistant Trust Officer, Davenport Bank and Trust Company (1985-1968).

Mr. Thoms is a graduate of the University of Iowa College of Law and the Wisconsin School of Banking.

**ALLAN T. THOMAS**

**EMPLOYMENT HISTORY:**

<b>May 1994 to March 1993</b>	<b>Vice President for Advancement, University of Dubuque</b>
<b>1990 - 1994</b>	<b>Director of Iowa Department of Economic Development and Acting Executive Director, Wallace Technology Transfer Foundation</b>
<b>1989 - 1990</b>	<b>Chief of Staff, Office of Governor Terry E. Branstad, Des Moines, Iowa</b>
<b>1986 - 1989</b>	<b>Director, Iowa Department of Economic Development, Des Moines, Iowa</b>
<b>1982 - 1986</b>	<b>Senior Vice President, Treasure and Chief Administrative Officer, Dubuque Packing Company, Dubuque, Iowa</b>
<b>1979 - 1982</b>	<b>President, Rowley Interstate Transportation Co., Inc., Dubuque, Iowa</b>
<b>1966 - 1979</b>	<b>Vice President and Trust Officer and Commercial Lending Officer, Dubuque Bank and Trust Co., Dubuque, Iowa</b>
<b>1963 - 1966</b>	<b>Assistant Trust Officer, Davenport Bank and Trust Co., Davenport, Iowa</b>

**RELATED EXPERIENCE:**

**Vice Chairman, Board of Trustees, Clarke College, Dubuque, Iowa**  
**Vice Chairman, Iowa Department of Water, Air and Waste Management  
Commission**  
**City of Dubuque, Airport Commission**  
**Dubuque City Councilman, 1972 - 1975**  
**Mayor, City of Dubuque, 1974**  
**Commissioner, Iowa Department of Transportation, 1974-1979**  
**President, Dubuque Area Chamber of Commerce, 1980 - 1981**

**EDUCATION:**

**Graduate of the University of Iowa/College of Law, 1965**  
**Graduate of the Wisconsin School of Banking, 1979**

CE Docbet 97-21

## Educational Telecommunication Services Corporation

August 14, 1997

The Honorable Reed Hundt  
Chairman  
Federal Communications Commission  
1919 M Street NW, Room 814  
Washington, D.C. 20554

RECEIVED

AUG 20 1997

FEDERAL COMMUNICATIONS COMMISSION  
OFFICE OF THE SECRETARY

Dear Mr. Hundt:

Educational Telecommunication Services Corporation, a private sector telecommunications and production company, is pleased to endorse the selection of Brian L. Talbott, general manager of the STEP/Star Network, to the federal USAC Board.

Dr. Talbott's strengths include a belief in public-private partnerships, a commitment to technology as an educational "equalizer", a diversity of educational experience and the ability to build coalitions.

Our firm has an existing relationship with STEP/Star for the production of televised instructional programs. By combining the best of the public and private sectors, we are producing exemplary programs which are disseminated on a nationwide basis to K-12 and adult audiences.

Dr. Talbott would bring the same determination, skill and guidance to the USAC Board that he has brought to STEP/Star. I strongly recommend his appointment to the board.

Sincerely,



Paul E. Brandenburg  
President



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August 8, 1997

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OFFICE OF THE CHAIRMAN

RECEIVED

AUG 20 1997

FEDERAL COMMUNICATIONS COMMISSION  
OFFICE OF THE SECRETARY

Honorable Reed E. Hundt  
Chairman  
Federal Communications Commission  
1919 M Street, N.W.  
Washington, DC 20554

Dear Chairman Hundt:

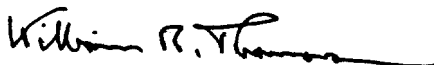
On behalf the SOUTHERN REGIONAL EDUCATION BOARD's Educational Technology Cooperative representing fifteen southern states and their departments of education, we wish to nominate Dr. Peter Lenkway, Administrator for Educational Technology, Bureau of Educational Technology, Florida Department of Education for the Universal Service Administrative Company (USAC) Board of Directors. Concurrently, we nominate him for the Board of Directors of the Schools and Libraries Corporation (SLC). He has consensus support of the representatives of the Cooperative.

Dr. Lenkway is a dynamic and highly successful educational technology leader within the state of Florida. As his resume' indicates, he has proven educational technology experience at the school and district level as well as in his present position in the state agency. In addition he is an active, thoughtful and strong participant on the Electronic Common Market (distance learning) and the Telecommunications and Infrastructure Tasks Groups of the SREB Educational Technology Cooperative.

We believe Dr. Lenkway would serve the Federal Communications Commission well in its desires to successfully implement the schools and libraries portion of the Universal Services Provisions of the Telecommunications Act of 1996.

Enclosed with this letter is a copy of Dr. Lenkway's resume'. If you are in need of additional information, please do not hesitate to contact me.

Sincerely yours,



William R. Thomas  
Director

Enclosure

**Peter J. Lenkway**  
3214 Dungarvan Drive  
Tallahassee, Florida 32308  
W(904)488-0980 H(904)668-4107  
Internet: lenkwap@mail.firn.edu  
www.firn.edu/doe/edtech

## **EDUCATION**

Ph.D. Curriculum and Instruction, Reading, Florida State University, 1981  
M.S. Curriculum and Instruction, Reading, Florida State University, 1977  
Florida Teaching Certificate: Reading (K-12), English (6-12)  
B.S. English Education, Florida State University, 1970  
A.A. Miami-Dade Community College, 1968  
North Miami High School, Diploma, 1966

## **PROFESSIONAL EXPERIENCE**

August 1996 to Present

### **Administrator, Office of Educational Technology**

#### **Florida Department of Education, Tallahassee, Fl.**

Provide leadership, assistance and support to the public education system in the use of technology to improve student outcomes.

Administer and direct the budgeting, planning, implementation and management of instructional technology initiatives, instructional television, public broadcasting and distance learning.

Provide information to Senate and House members and their staffs, analyze and comment on proposed budget and legislative items.

September 1993 to August 1996

### **Project Manager, Bureau of Educational Technology**

#### **Florida Department of Education/Florida State University, Tallahassee, Fl.**

Provide Florida school districts state level leadership, and support for planning, procurement, training and implementation of all instructional applications of technology and distance learning.

Provide educational technology and distance learning expertise for Division of Public Schools, Community Colleges, State University System, the Florida Distance Learning Network and other agencies.

Implement and manage competitive bids for the Florida Educational Software Contract Project.

Administrator of the Florida Technology Initiatives Study to produce a statewide direction setting document for the use of instructional technology.

Coordinate co-development between FDOE, and software industry partners for production of new educational multimedia materials.

Administered Florida Model Technology Schools Program.

Program Chair for the Florida Educational Technology Conference providing over 200 training sessions for an audience of 12,000 educators in a three day conference.

Provide presentations, information dissemination, data analysis and materials for stakeholder groups, legislators, professional organizations and public and private sector requests for information about Florida's leadership role in educational technology.

November 1992 to September 1993

**Multimedia Trainer**

**Florida Department of Education/University of Central Florida, Tallahassee, FL.**

Provided training for educators in 20 North Florida school districts on skills and techniques for integrating the use of multimedia technology into instruction. Training topics included:

Hypercard stacks and Linkway folders for DOS and Mac.

Telecommunications and Distance Learning.

Quicktime video software and Digital Image Capture and use.

Presentation software.

Videodisc player Level I and Level III use and CD-ROM.

Bar code for videodisc control.

July 1987 - November 1992

**Director, Management Information Systems and Instructional Technology**

**Monroe County School Board, Key West, FL.**

Management, implementation and training for all instructional and administrative technology applications.

Coordinated a multi-million dollar technology based initiative to improve student performance in all grade levels and content areas.

Implemented computer systems to provide district wide telecommunications and data based reporting for key decision makers.

Developed two successfully funded Florida Instructional Technology Grants centered on implementing innovative instructional programs in environmental science and restructuring at the elementary school level.

Served on district Accountability and School Improvement Task Force.

Produced and disseminated to all Florida elementary schools materials for integrating word processing with elementary writing programs.

Proven ability to successfully implement and manage a diversified range of projects and work effectively within a team.

Experience with integrated learning systems, local area networks, videodisc, CD-ROM, stackware, computer to video interface and multimedia production.

December 1983 - June 1987

**Computer Education Program Specialist**

**Florida Department of Education, Tallahassee, FL.**

Established technical assistance programs for all Florida school districts on the effective use of technology.

Coordinated development of curriculum frameworks for all computer application and programming courses offered K-12 in Florida.

Provided leadership for the development of Minimum Student Performance Standards in Computer Literacy.

Initiated the formation of professional organizations for computer educators in Florida.

Presented at national and state level conferences on applications of technology in mathematics, science, foreign language, ESE and English education.

Developed the concepts and funded the production and dissemination of the teacher training materials "Instructional Materials For Computer Literacy" and "Artificial Intelligence Lessons."

April 1982 - December 1983

**Regional Education Coordinator.**

**Tandy Corporation/ Radio Shack**

Liaison between forty-two company stores and all schools, colleges, and universities in thirteen Florida counties and Puerto Rico.

Provided workshops for teachers and administrators, training for store personnel in education products and technical support for publishers of educational software.

Designed and installed CAI and programming labs for school districts and higher education.

Experience and training with telecommunications and networking.

September 1976 - April 1982

**English and Reading Teacher**

**Rickards High School, Leon County School District, Tallahassee, FL.**

Pioneered the development, implementation and evaluation of microcomputer programs for instruction in reading.

Served on school and district computer selection committee.

Conducted research and evaluation on the effectiveness of Teletype and PLATO computers in conjunction with Florida State University.

Established an individualized remedial program for basic skills that was identified as exemplary by the Florida DOE.

August 1970 - June 1971

**English Teacher**

**Ada Merritt Junior High, Dade County School District, Miami, Florida,**

Duties included obtaining and developing materials for reading instruction.

Served as faculty advisor for drama club.

## **PUBLICATIONS**

Lenkway, P. (1996, 1997) Tallahassee Talk ,*Florida Educational Computing Quarterly*

Lenkway, P. (1993, 1994, 1995, 1997). Multiple articles, *Ed Tech News*: Florida Department of Education

Lenkway, P. (1989). *Interactive Lessons For Integrating The Computer Literacy Minimum Student Performance Standards*, Tallahassee, Florida: Florida Department Of Education.

Lenkway, P. and Yahn C. (1989). Interactive Lessons To Teach Florida Minimum Standards In Computer Literacy, *Florida Educational Computing Quarterly*. 1(3),71-76.

Lenkway, P. (1988). Minimum Student Performance Standards In Computer Literacy: Florida's New State Law, *Technological Horizons In Education Journal*. 26(2), 55-57.

## **RECENT COLLABORATIVE PUBLICATIONS**

*Florida Distance Learning Network Needs Assessment*, Tallahassee, Florida: Florida Department Of Education, 1995.

*Florida Department of Education Software Project Catalog*, Tallahassee, Florida: Florida Department Of Education, 1993-94, 1994-95, 1995-96.

*Improving Schools With Technology: Tools for Reaching Florida's Goals for Education*, Tallahassee, Florida: Florida Department Of Education, 1995.

*Florida's Model Technology Schools "What we have learned..."*, Tallahassee, Florida: Florida Department Of Education, 1995.

*A Study of Florida's Statewide Technology Initiatives*, Center for Educational Leadership and Technology, Marlborough, Massachusetts, 1994.

*School Technology Incentive Awards: 1993-94 School District Expenditures*, Tallahassee, Florida: Florida Department Of Education. 1995

## **FUNDED COMPETITIVE GRANT PROPOSALS**

*Pilot QT<sup>3</sup> School: Quality Teaching Today and Tomorrow* . Implemented nontraditional student teacher ratios, differentiated staffing and massive infusion of training to increase student performance and provide sustainable operating cost benefits in a pilot elementary school. Florida Instructional Technology Grant Program, 1991, \$200,000

*Monroe County's Project REEF: Revitalizing Education through an Environmental Focus*. District restructuring of K-8 science instruction using technology labs for environmental study. Florida Instructional Technology Grant Program, 1990, \$395,970

*Interactive Lessons For Integrating The Computer Literacy Minimum Student Performance Standards*. Teacher developed and classroom tested lessons plans using word processing software were developed and disseminated statewide. Title II Grant, 1989, \$67,400

## **MULTIMEDIA CODEVELOPMENT PROJECTS**

I participated in the design, development, contract management, marketing and/or training for the following:

*Connections, Challenges, Choices*: Decision Development Corporation, multimedia K-8 social studies materials.

*Choosing Success*: technology assisted materials for At-Risk students in grades 9-12 with Computer Curriculum Corporation

K-12 integrated learning system in the English for Speakers of Other Languages (ESOL) area with Jostens Learning Corporation.

ABC News InterActive curriculum based videodisc "*Communism and the Cold War*" contains the historic events of recent times on interactive videodisc for use in social studies classes.

ABC News InterActive curriculum based videodisc "*The Lessons of War*" takes an innovative look at the history of conflict in the twentieth century.

*Vital Links*: The Florida Department of Education, The California Department of Education, the Texas Education Agency, and Davidson Associates Inc., multimedia, curriculum-based, learning package for middle grades United States history.

*CD-ROM Atlas of Florida:* IBM, Apple and Florida State University, houses thousands of facts and figures, photos, videoclips and high quality maps and graphics. The Atlas is intended for use in local and state government agencies as well as in the schools.

## **PROFESSIONAL ACTIVITIES**

### **CONFERENCES**

**Florida Educational Technology Conference** - Program Chair, 1994, 1995, 1996  
**Telecommunications In Education Conference** - Planning Committee, 1995  
**National School Boards Association - Technology+Learning Conference**, 1996  
**International Conference of Technology In Education** - Planning Committee 1995  
**Florida Educational Technology Conference** - Presider, Opening General Session 1986, 1987  
**Florida Educational Technology Conference**-Presenter, 1984, 85, 86, 87, 89, 90, 92, 93, 95, 96, 97  
**National Education Computing Conference** - Participant, 1986, 1993, 1994, 1995  
**IBM Schools Executive Conference** - Participant, 1990, 1992  
**Florida Association of Mathematics Supervisors** - Invited Speaker, 1988, 1989  
**Florida Foreign Language Association Conference**-Presenter, 1987  
**Florida Reading Association Conference** -Presenter, 1985  
**National Conference on Technology And Education** - Presenter, 1985  
**Florida Association of Educational Data Systems** -Presenter, 1986, 1987

### **COMMITTEES and BOARDS**

**Software Publishers Association** -Cody Awards Committee, 1997  
**Astronauts Memorial Foundation** - Education Technology Advisory Board, 1997  
**Florida Alliance for Assistive Services and Technology** - Board of Directors, 1997  
**Florida Distance Learning Board of Directors Needs Assessment Design Team** - 1995  
**Florida SchoolYear 2000 Legal Issues Task Force** - 1996  
**Florida Educational Technology Conference Steering Committee** - 1994, 1995, 1996  
**Mote Marine Laboratory JASON Project Planning Committee** - 1995-96  
**School Policy Advisory Council, W.T. Moore Elementary** -1994,1995  
**Retrofit for Technology Project Grant Review Committee** - 1993  
**Florida SchoolYear 2000 Policy Advisory Council**-Appointment by Commissioner of Education, 1991  
**Florida Instructional Materials Software Selection Committee** - Appointment by Commissioner of Education, 1988, 1989, 1990, 1991, 1993

### **ADVANCED TRAINING INSTITUTES**

**IBM Multimedia Development Training Institute** - 1991  
**U.S. Space Foundation/NASA Teaching Seminar** -U.S. Air Force Academy, 1991  
**School Improvement Team Leadership Institute** - 1991  
**Novell Netware Networking Technologies Training** -1990

### **PROFESSIONAL AFFILIATIONS**

**Southeastern Regional Education Board** - Technology Task Group 1997  
**Southeast and Islands Regional Technology Consortium** - Technology Advisory Committee, 1996,97  
**Florida On-Line High School Project**- Board of Directors, 1997  
**Florida Instructional Computing Supervisors** - President, 1990  
**Florida Instructional Computing Supervisors** - Board of Directors, 1986, 87, 89, 91, 97  
**Florida Association for Computers In Education** -Board of Directors, 1986, 1987, 1997  
**California Computer Using Educators**  
**International Society for Computers in Education**  
**National School Boards Association Institute for Transfer of Technology to Education** - Network Member, 1990, 1991, 1992

## **REFERENCES**

Mr. Robert Walker, Superintendent  
District School Board of Monroe County  
242 White Street  
Key West, Florida 33040  
(305)296-6523

Mr. Alan Olkes, Chief of Staff  
Office of the Superintendent  
Dade County Public Schools  
1450 N.E. 2nd Avenue  
Miami, Florida 33132  
(305)995-1000

Mr. John Oppen, Jr.  
Post Secondary Planning Commission  
Florida Education Center  
Tallahassee, Florida 32399  
(904)488-7896

Ms. Dianne Lane, Superintendent  
Columbia County Schools  
P. O. Box 1148  
Lake City, Florida 32056  
(904)755-8000

Dr. Donna Baumbach, Director  
Instructional Technology Resource Center  
The University of Central Florida  
Orlando, Florida 32816  
(407)823-5135

Dr. Ann Barron, Director  
Florida Center for Instructional Technology  
The University of South Florida  
Tampa, Florida 33620  
(813)974-3470

Mr. Bennett C. Russell, Superintendent  
Santa Rosa County Schools  
603 Canal Street  
Milton, Florida 32570  
(904)623-3663

CC Docket 97-21



UNITED STATES  
TELEPHONE  
ASSOCIATION

August 15, 1997



RECEIVED

AUG 20 1997

FEDERAL COMMUNICATIONS COMMISSION  
OFFICE OF THE SECRETARY

Honorable Reed Hundt  
Chairman  
Federal Communications Commission  
1919 M Street, N.W.  
Washington, D.C. 20554

Re: Universal Service Administration Company  
Board of Directors Nomination  
CC Docket Nos. 97-21 and 96-45

Dear Chairman Hundt:

Pursuant to the procedures set forth in the Commission's Report and Order and Second Order on Reconsideration in the referenced proceedings, the incumbent local exchange carriers ("ILECs") having annual operating revenues in excess of \$40 million excluding the BOCs and GTE hereby nominate Kevin G. Hess to represent them as a director of the Universal Service Administration Company ("USAC"). Mr. Hess is Vice President of TDS TELECOM, one of the ILECs represented by this group. Biographical information on Mr. Hess is attached.

The nomination of Kevin Hess represents a consensus of the ILECs in this category. All but two of the companies included in this category are members of the United States Telephone Association Mid-Size Company Committee. Because of the Commission's directive for parties to reach a consensus on their nominee to the USAC Board, the USTA Mid-Size Company Committee initiated a discussion among its members and the two non-members, Sprint and Commonwealth Telephone. A process was agreed upon whereby individual company nominations would be submitted and balloting would take place with each company having one vote. Both Sprint and Commonwealth Telephone participated in those discussions and the process. It was unanimously agreed that the USTA Mid-Size Company Department would be the appropriate forum for administering this process and obtaining consensus.

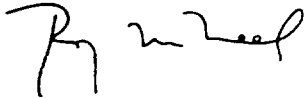
Four nominations were received and one was later withdrawn. Twenty-four of the 28 companies in this category submitted ballots. After discussing the results of the balloting process, the companies have reached a consensus that the nominee receiving the most votes, Kevin Hess, should be forwarded to you as the group's nominee.



Honorable Reed Hundt  
August 15, 1997  
Page 2

Should you have any questions about the process that was followed or the nomination, please do not hesitate to contact me or John Hunter at 326-7375.

Sincerely,

A handwritten signature in black ink, appearing to read "R. M. Neel". The signature is fluid and cursive, with the first letter of each name being capitalized and prominent.

Roy M. Neel

cc: William F. Caton  
Acting Secretary